

Section	Action	Description	Timeframe	Implementer	Cost	Funding	Changes
Natural	A1.1	Continue to channel Federal, State and Local transportation funds to program and infrastructure improvements that reduce air pollution through the promotion of walking, biking, ride-sharing, public transit use, use of alternative fuel vehicles, and other clean engine technologies.	On-going	PW	\$	GF	
Natural	A1.2a	Continue to control and reduce air pollution emissions from vehicles owned by the City by expanding the use of alternative fuel, electric, and hybrid vehicles in City fleets.	On-going	PW	\$\$	AQMD, Grants	
Natural	A1.2b	Establish policies that promote, encourage and facilitate the installation of alternative fueling stations and electrical charging stations at businesses and residences.	Short-term	Planning	\$	GF	
Natural	A1.3	Implement policies and actions of the Climate Action Plan (scheduled for adoption in Summer 2020).	Immediate	Planning	\$	SCAG, Grants	Removed specific language to provide greater flexibility.
Natural	A1.4a	Prepare a citywide Green Infrastructure Framework.	Mid-term	PW & Planning	\$\$	CSCG, AQMD, SCAG	
Natural	A1.4b	Make stormwater regulation more supportive of green infrastructure.	Short-term	PW	\$	Grants, GF	
Natural	A1.4c	Promote the use of captured rainwater, gray water, or recycled water.	On-going	Planning & PW	\$	Grants, SCAG, GF, PBID, SLLF	
Natural	A1.4d	Support transition of conventional gray infrastructure to multi-functional natural system Green Infrastructure.					
Natural	A1.4e	Encourage simple, small, and low-cost demonstration green infrastructure projects both in the public and private realm.	Immediate	Planning & PW	\$	Grants, CBDG, EIFD, SCAG, CIP, PBID, DIF, DA	
Natural	A1.4f	Review and revise development regulations to encourage a green approach in new developments. Minimize impervious areas. Develop new projects and retrofit existing surfaces to reduce runoff through infiltration.	Mid-term	Planning & PW	\$	Grants, SCAG, GF, CSGC	
Natural	A1.4g	Incorporate Green Street elements into repaving projects on a city-wide basis.	On-going	PW	\$	Grants, CBDG, EIFD, SCAG, CIP	
Natural	A1.4h	Promote the use of green roofs, bio-swales, pervious materials for hardscape, and other stormwater management practices to reduce water pollution.	On-going	PW	\$	Grants, SCAG, DA	
Natural	A1.4i	Establish design standards for the City Rights-of Way including street tree planting and design that incorporates filtration and water retention.	Mid-term	PW	\$	Grants, CSGC, SCAG	
Natural	A1.4j	Conduct demonstration and pilot projects, focusing on testing and developing green partnerships.	Short-term	PW	\$	Grants, CBDG, EIFD, SCAG, CIP, PBID, DIF, DA	

Natural	A1.4k	Run education and outreach projects to emphasize the value of stormwater as a resource.	On-going	PW	\$	Grants, SCAG	
Natural	A1.5	Adopt an Urban Forest Management Plan that guides economically sustainable and environmentally friendly strategies for planting, maintaining, and funding trees on public and private property. The Urban Forest Management Plan should include best practices, design standards, tree palettes, implementation locations, integration into the Capital Improvement Program and Stormwater Program, incentives for property owners and requirements for developers, funding opportunities and ballot measures, and water conservation strategies.					Provided clarifying language.
Natural	1.X	Replace the dead, diseased, declining, or poorly structured, street trees.					Removed.
Natural	1.X	Plant 150 new trees annually.					Removed.
Natural	1.X	Establish and fund a citywide street tree maintenance program.					Removed.
Natural	1.X	Develop and maintain design standards for street tree planting design, curb design, parkway design, and street tree planting replacements.					Removed.
Natural	1.X	Develop a mapping system that utilizes GIS technology to identify the street tree canopy of the City and where canopy falls short.					Removed.
Natural	1.X	Develop a tree planting program that identifies potential planting sites on public land and encourages tree planting on private property.					Removed - Policy/Action will be addressed in the Urban Forest Management Plan.
Natural	1.X	Plant a minimum of 150 new trees annually on City streets, parks, and medians.					Removed - Policy/Action will be addressed in the Urban Forest Management Plan.
Natural	1.X	Incorporate tree planting as an asset in the City's Capital Improvement Program and Storm Water Program.					Removed - Policy/Action will be addressed in the Urban Forest Management Plan.
Natural		Improve the health of the urban forest with superior tree care and maintenance.					Removed - Policy/Action will be addressed in the Urban Forest Management Plan.
Natural	1.X	Implement Best Management Practices and industry standards from the International Society of Arboriculture (ISA) for all tree contracts.					Removed - Policy/Action will be addressed in the Urban Forest Management Plan.
Natural	1.X	Increase species diversity – encouraging the use of native, non-invasive, and water efficient species for a more resilient urban forest.					Removed - Policy/Action will be addressed in the Urban Forest Management Plan.
Natural	1.X	Develop new design standards for street tree planting that incorporates Best Management Practices for root health, sidewalk/road/curb longevity, water filtration, and retention. Designs should take a holistic approach to street tree planting, i.e., not just focus on tree wells, but surrounding road and sidewalk surfaces.					Removed - Policy/Action will be addressed in the Urban Forest Management Plan.

Natural	1.X	Support ballot initiative to increase the Landscape Lighting and Maintenance District fee to maintain aging trees and replacement lighting.					Removed - Policy/Action will be addressed in the Urban Forest Management Plan.
Prosperous	A2.1a	Build on existing presence of arts, cultural and entertainment clusters, and attract small- and medium-scale production/post-production studios (i.e. sound, film, and TV), architecture, graphic design, industrial design and multi-media firms, the likes of which some residents currently commute out of the City for.	On-going	CMO, CoC, SPARC	\$	NEA, NTPG, NT, HTC, CAC, GF, PBID, Mills Act, Grants, DIF, DA	
Prosperous	A2.1b	Brand and market South Pasadena as a hub of creative businesses.	On-going	Planning, CMO, CoC	\$\$	NEA, CAC, GF, Grants	
Prosperous	A2.1c	Engage with real estate brokers, landlords, property owners and developers to communicate South Pasadena's value proposition to the creative sector and encourage marketing to creative business sector tenants.	On-going	Planning, CMO, CoC	\$	GF, Grants	
Prosperous	A2.1d	Attract creative professional organizations related to the arts, media, design or architecture to locate in the City to serve as professional network hubs and destinations.	On-going	Planning, CMO, CoC	\$	NEA, CAC, GF, Grants	
Prosperous	A2.2a	Leverage locational strengths to reduce cost of new infill development. These should include innovative parking strategies such as districtwide parking management, elimination of parking minimums in target areas, decoupling parking requirements from development sites, and creating shared parking resources among proximate properties and/or public facilities.	On-going	Planning, CMO	\$\$	EIFD, SCAG, CIP, GF, PBID, Grants, DIF, DA	Provided clarifying language.
Prosperous	A2.2b	Support the renovation and adaptive reuse of existing buildings by educating property developers and property owners on financing mechanisms such as the Property Assessed Clean Energy (PACE) program and historic preservation tax credits.	On-going	Planning	\$	CDBG, NTPG, NT, HTC, GF, Mills Act, Grants	
Prosperous	A2.2c	Locate residential and employment in a mixed-use setting proximate to retail.	On-going	Planning	\$	CSGC, AQMD, SCAG, DA	
Prosperous	A2.3	Continue to administer economic development programs by leading discussions and negotiations with private developers, assisting projects through the development approval process, leading disposition of City-owned land and other resources, and implementing business attraction programs.	Immediate	Planning, CMO	\$\$	CDBG, GF, PBID, Grants	
Prosperous	A2.4a	Support a retail landlord and broker market awareness program and establish a shared vision for the types of businesses desired.	Long-term	CMO, CoC	\$	GF, PBID, Grants	

Prosperous	A2.4b	Encourage partnerships between property owners or managers, and small business tenants, who often seek low rents until their business operations are established and stable.	Immediate	CMO, CoC	\$	GF, PBID, Grants	
Prosperous	A2.5	Make infrastructure and public realm improvements such as larger sidewalks to accommodate outdoor seating, pedestrian and cyclist amenities, and streetscaping to create walkable, safe, and attractive shopping, dining, and recreational areas. These should be prioritized for the mixed-use corridors along Mission Street, Fair Oaks Avenue, and Huntington Drive.	Mid-term	PW, Planning	\$\$\$\$	GF, CIP, PBID	
Prosperous	A2.6a	Leverage City assets and plans to attract economic developments that will provide additional public benefits.	On-going	Planning	\$	GF, DA	
Prosperous	A2.6b	Encourage economic development in accordance with the City's Economic Vitality Plan (anticipated adoption in Spring 2020) to promote a diversity of uses and development that is consistent with the historic community character of the City.	On-going	Planning	\$	DA	
Prosperous	A2.6c	Promote infill development on vacant and underutilized sites (such as surface parking lots), particularly on main corridors in the Downtown area, that currently detract from the City's pedestrian environment by breaking with retail frontages and provide no or little street activation, and do not fully capitalize on the City's fiscal opportunity.	On-going	Planning, CMO	\$	GF, PBID	
Prosperous	A2.6d	Ensure that new development is not a fiscal burden to the City by requiring proponents of new developments to provide fiscal impact analyses, which are then independently peer reviewed at the proponent's expense, to inform entitlement decision making.	On-going	Planning, Finance	\$	DA	
Prosperous	A2.7a	Create a retail and restaurant destination by attracting specialty stores and unique food and beverage places through targeted branding and engagement with desired businesses.	Short-term	CMO, Planning, CoC	\$\$	SCAG, GF, PBID, Grants	
Prosperous	A2.7b	Seek a mix of national credit retailers and independent businesses that can both meet the City's retail needs and adhere to quality design standards to seamlessly fit into a walkable urban environment.	On-going	CMO, Planning, CoC	\$	GF, PBID, Grants	
Prosperous	A2.7c	Build on the City's cultural organizations to generate foot traffic on main corridors through regular programming, events, and branding.	On-going	CoC, Library, CSD	\$	FSPPL, SPCPTA, SPEF	

Prosperous	A2.7d	Attract a diversity of uses that reinforce Downtown South Pasadena as a destination for local and nearby residents that may include such uses as dining, entertainment, and overnight accommodations					
Prosperous	A2.8a	Encourage development projects in the Downtown Specific Plan area to provide uses and improvements in excess of minimums specified by Municipal Code that contribute to South Pasadena's character and are responsive to community needs that may include, but not be limited to: <ul style="list-style-type: none"> <li>• Sustainable building and site development that achieves United States Green Building Code (USGBC) level silver or higher standards.</li> <li>• Improves the street frontages along Mission or Fair Oaks by removing surface parking or vacant lots along the street.</li> <li>• Provides public amenities greater than Code requirements such as landscaped plazas, bicycle and active transportation support facilities, or public parking spaces.</li> <li>• Provides community-desired goods and service not available elsewhere in the Downtown area such as a hotel.</li> <li>• Provides affordable housing units in excess of minimums specified by the Housing Element.</li> <li>• The project has a demonstrated net fiscal impact.</li> </ul>	Short-term	Planning, CSD, CMO, PW	\$	CDBG, NTPG, NT, HTC, EIFD, ATP, PROP. 68 & 41, AQMD, Measures A, H, M, & R, CIP, PBID, Prop A & C, SLLF	Provided clarifying language.
Prosperous	A2.8b	For projects contributing one or more significant public benefits described in A2.8a, permit buildings to a height of 45'.	Short-term	Planning, PW, Finance	\$	DIF, DA	New.
Prosperous	A2.8c	Explore mechanisms to fund public improvements with each new development (ex. incentive zoning, development impact and public art fees, grants from state or regional agencies, development agreements, etc.)					Provided clarifying language.
Prosperous	A2.9a	Allow public paid access to City-owned surface parking lots during nights and weekends (or other times when not in use by City facilities).	Short-term	CMO, PW	\$	GF	
Prosperous	A2.9b	Explore metered on-street parking on shopping streets.	Mid-term	CMO, PW	\$\$	CIP, GF, PBID	
Prosperous	A2.9c	Consider reducing or eliminating on-site parking requirements on shopping streets to foster financial feasibility for developers and businesses, and establish a resident and employee Preferential Parking District to balance parking needs of businesses with nearby residents.	Mid-term	Planning, PW	\$	GF, DA	

Prosperous	A2.10a	Support higher-intensity and high-quality multifamily development near the Gold Line Station, close to retail activity.	On-going	Planning, CMO	\$	GF, DA	
Prosperous	A2.10b	Support the development of moderate density residential, such as townhomes and small multifamily buildings, as a buffer between predominantly single-family areas and higher-intensity mixed-use areas.	On-going	Planning, CMO	\$	GF, DA	
Prosperous	A2.11a	Update the City's Hazard Mitigation Plan to address rapid post-disaster within the local business community.	Mid-term	FD, PD	\$\$	GF, Grants	Moved from Resilient Chapter.
Prosperous	A2.11b	Explore the creation of a Business Disaster Assistance Center that would become operational when needed.	Long-term	FD, PD	\$\$	GF, Grants	Moved from Resilient Chapter.
Prosperous	A2.12a	Diversify fiscal revenue streams to avoid a critical budget shortfall should any one revenue source significantly diminish.	Short-term	Finance	\$	GF	Moved from Resilient Chapter.
Prosperous	A2.12b	Recalibrate existing taxes, fees, and resources to meet present needs.	Short-term	Finance	\$\$	GF	Moved from Resilient Chapter.
Prosperous	A2.13	Adopt zoning policies that are anticipatory of emerging changes in user needs to better capture demand from emerging industries, providing opportunities to enhance its tax base.	Short-term	Planning, CMO	\$	CSGC, SCAG, GF, Grants	Moved from Resilient Chapter.
Prosperous	A2.14	Periodically re-evaluate the economic development framework to respond to changing market, disruptive technologies, changes in mobility, and other unforeseen event.	Mid-term	CMO, Plannig, CoC	\$	GF	Moved from Resilient Chapter.
Prosperous	A2.15a	Require new developments to offer free Wi-Fi, and ensure that if there is power to the building, there is Wi-Fi available during emergencies.	Mid-term	Planning, CMO	\$	DA	Moved from Resilient Chapter.
Prosperous	A2.15b	Utilize the City's street lights to provide Wi-Fi in key areas of the city, especially during emergencies.	Mid-term	PW	\$\$\$	EIFD, CIP, PBID, SLLF, Grants	Moved from Resilient Chapter.
Prosperous	2.1b	Explore the potential for creating an economic development office or contracted economic development specialist over the mid-term to lead discussions and negotiations with private developers, assist projects through the development approval process, lead disposition of City-owned land and other resources, and implement a business attraction program					Removed - the City is moving forward with the creation of an Economic Development Plan (adoption Spring 2020)
Prosperous	2.2a	Create a set-aside fund for business assistance by using existing (i.e. sales taxes) or new revenue sources (i.e. parking revenues, per Policy.3.4)					Removed - the City currently does not have funds to support this action and would need to do further analysis
Prosperous	3.4d	Create a set-aside fund for new parking revenues to be used for economic development initiatives, including infrastructure investments and business support					Removed - the City currently does not have funds to support this action and would need to do further analysis

Planned	A3.1a	Update the development code to ensure new infill development maintains and enhances the established character of the neighborhood.	Short-term	Planning	\$	CSGC, SCAG, GF, Grants	
Planned	A3.1b	Through code enforcement and other activities, provide early intervention to promote timely upkeep of the existing housing stock.	On-going	Planning, CMO	\$	CDBG, NTPG, NT, HTC, GF	
Planned	A3.1c	Assist property owners in maintaining and improving their properties through assistance programs such as the Mills Act.					New.
Planned	A3.2a	Implement the Downtown Specific Plan.	Immediate	Planning	\$	SCAG, GF, Grants	Provided clarifying language.
Planned	A3.2b	Update the development code to encourage mixed-use, walkable, and contextual development.	Short-term	Planning	\$	CSGC, SCAG, GF, Grants	
Planned	A3.3a	Introduce new infill buildings and renovate existing buildings in a manner that preserves and enhances South Pasadena's walkable interconnected streets lined by buildings that engage, frame, and activate the street.	On-going	Planning	\$	NTPG, NT, HTC, Mills Act, Grants, DA	Provided clarifying language.
Planned	A3.3b	Ensure that new buildings and the related design fit into their existing context in a way that enhances South Pasadena's architectural and cultural traditions.	On-going	Planning	\$	NTPG, CIP, GF, PBID, SLLF, DA	Provided clarifying language.
Planned	A3.3c	Incorporate green design strategies, both passive and active, that encourage energy efficiency, improve indoor air quality, and encourage water and resource conservation.	On-going	Planning	\$	CSGC, AQMD, SCAG, GF, Grants, DA	
Planned	A3.4	Implement a Form-Based Code for the Downtown area that emphasizes pedestrian orientation, integration of land uses, treatment of streetscapes as community living space, and offers a streamlined development review process but also allows for creativity and variety in design.	Immediate	Planning	\$	CSGC, SCAG, GF, Grants	Provided clarifying language.
Planned	A3.5a	Continue to support and implement programs to encourage below-market-rate housing with incentives for affordable housing development including but not limited to density bonuses under State law, fee deferrals, inclusionary housing ordinance, and EIFD within Downtown Specific Plan.	On-going	Planning	\$	CDBG, Prop 41, Measure H, Grants, DA	Provided clarifying language.
Planned	A3.5b	Facilitate the addition of accessory dwelling units on properties with single-family homes consistent with the requirements of State legislation.	On-going	Planning	\$	GF	Provided clarifying language.
Planned	A3.5c	Encourage adaptive reuse of existing structures for residential purposes.					New.
Planned	A3.6a	Encourage the inclusion of a range of incomes in housing developments through both regulatory requirements and incentives.	On-going	Planning	\$	GF, DA	Provided clarifying language.

Planned	A3.6b	Provide flexibility in development standards to encourage and facilitate nontraditional housing types and options, including but not limited to co-housing, assisted living facilities, livework spaces, and artist lofts.	On-going	Planning	\$	GF, DA	
Planned	A3.7a	Develop incentives for a range of senior housing types including but not limited to accessory dwelling units to help seniors age in their homes or to provide on-site housing for caregivers.	Mid-term	Planning	\$\$	CDBG,GF, Grants, DA	Provided clarifying language.
Planned	A3.7b	Continue to support the acquisition of funding for a range of senior housing and service types.	On-going	Planning, CSD	\$	CDBG,GF, Grants, DA	
Planned	A3.8a	Review all available funding sources, including but not limited to local bond financing and local, State and Federal tax sources, such as real property transfer tax, to generate additional resources for the Housing Trust Fund and other housing programs.	On-going	Finance, CMO	\$	CDBG, Prop. 41, Measure H, Grants	
Planned	A3.8b	Create new resources for housing by adopting development impact fees.	Mid-term	Planning, Finance	\$	GF	
Planned	A3.9	Protect multifamily rentals and reduce conversion to condominiums, which are less affordable to the average household.	On-going	Planning	\$	CDBG, GF	
Planned	A3.10a	Use the City's code enforcement program to identify and bring substandard units into compliance with City codes.	On-going	Planning	\$	CDBG, GF, Grants	Moved from Resilient Chapter.
Planned	A3.10b	Assist low- and moderate-income households in the community through identifying grants to fund necessary energy saving home repairs and improvements.	On-going	Planning, CMO	\$\$	CDBG	Moved from Resilient Chapter.
Planned	A3.11a	Explore options to stabilize rent that could protect lower income families in the community and assist in settling disputes between tenants and landlords.	Long-term	CMO	\$\$\$	CDBG, Prop. 41, Measure H, DA	Moved from Resilient Chapter.
Planned	A3.11b	Assist property owners and landlords in maintaining and improving their properties through local and state housing rehabilitation programs.	Short-term	Finance	\$\$\$\$	CDB, GF, Grants	Moved from Resilient Chapter.
Planned	A3.12	Adopt a form-based code that allocates land uses based primarily on the control of the physical form, intensity, and arrangement of buildings, landscapes, and public spaces that enable land and building functions to adapt to economic, environmental, energy, and social changes over time.	Immediate	Planning	\$	CSGC, SCAG, GF, Grants	

Planned	A3.13a	Create a long-term plan to update infrastructure to not only accommodate growing population/businesses, but also the effects of climate change. This would include upgrading the water system to provide proper water pressure throughout the city, the sewer system to accommodate future increases in flow, as well as the stormwater system to not only accommodate storm surges but also provide direct benefit to the watershed whenever possible.	Mid-term	PW	\$\$\$	CSGC, SCAG, GF, Grants	Moved from Resilient Chapter.
Planned	A3.13b	Implement provisions of the Water Management Plan for monitoring and adjusting rates of population growth to ensure amount of water needed or desired does not exceed available supplies.	Short-term	PW, Planning	\$	GF, CIP, Grants	New.
Planned	A3.13c	Create incentives and promote the installation of residential greywater systems that meet appropriate regulatory standards.	Short-term	Building, PW	\$	CSGC, Grants	Moved from Resilient Chapter.
Planned	A3.13d	Provide educational resources to encourage rainwater harvest.	Short-term	PW, Planning	\$	CSGC, Grants	Moved from Resilient Chapter.
Planned	A3.13e	Implement provisions of the Water Management Plan requiring developers to pay for water, wastewater, and stormwater system upgrades beyond what is currently in place.	Short-term	PW	\$	DIF, DA	Moved from Resilient Chapter.
Planned	A3.13f	Adopt zero net water building codes.	Short-term	Building	\$	GF	Moved from Resilient Chapter.
Planned	A3.14	Support programs to provide loans to property owners for the installation of energy efficiency improvements or renewable energy devices.	Short-term	PW, Finance	\$	CDBG, CSGC, SCAG, GF, Grants	New.
Planned	A3.15a	Require solar panels on all new buildings. Encourage battery back-up systems or generators in key locations throughout the city.	Short-term	Building, Planning	\$	GF	New.
Planned	A3.15b	Explore opportunity to develop a clean energy “micro-grids”.	Mid-term	PW	\$	EIFD, CSGC, CIP, Grants	Moved from Resilient Chapter.
Planned	A3.15c	Adopt zero net energy building codes.	Short-term	Building, Planning	\$	GF	Moved from Resilient Chapter.
Planned	A3.15d	Provide builders, businesses, and residents with resources and information about energy efficiency and renewable energy technologies at the Building Permit counters and on the City’s website.	Immediate	Planning, Building, PW, CMO	\$	GF, Grants	Moved from Resilient Chapter.
Planned	A3.15e	Develop a Solar Action Plan to meet 50% of South Pasadena’s power demand through solar by 2040.	Mid-term	PW	\$\$	EIFD, CSGC, CIP, Grants	Moved from Resilient Chapter.
Planned	A3.15f	Electrify South Pasadena’s Vehicles. Develop a city fleet alternative fuel conversion policy, and use it to promote residents to convert as well.	Short-term	PW	\$\$\$	AQMD, SCAG, CIP, GF, Grants	Moved from Resilient Chapter.
Planned	A3.15g	Install Electric Vehicle (EV) chargers at public facilities. Encourage property owners to install EV chargers at business and multi-family locations.	Short-term	PW, Planning	\$\$\$	AQMD, SCAG, CIP, Grants	Moved from Resilient Chapter.

Planned	A3.16	Adopt land use patterns that channel all new growth into compact, walkable, bikeable, and transit friendly areas.	Short-term	Planning	\$	CSGC, SCAG, Grants	Moved from Resilient Chapter.
Planned	A3.17a	Develop a Zero Waste Plan and supporting ordinances that incrementally lead the city to be a zero waste city.	Mid-term	PW	\$\$	CSGC, SCAG, GF, Grants	New.
Planned	A3.17b	Require multi-family and commercial properties to have on site recycling containers as well an organics recycling program.	Mid-term	PW	\$	GF	New.
Planned	A3.17c	Require construction sites to separate waste for proper diversion, and reuse or recycling.	Mid-term	Building, PW	\$	GF	New.
Planned	A3.17d	Review and amend the city's waste franchise agreement so that all residents and businesses could self-separate their waste for proper recycling/diversion.	Long-term	PW	\$	GF	New.
Planned	3.X	Consider seeking voter approval to raise the height limit along Fair Oaks Avenue frontage properties within the Downtown Specific Plan from 45' to 50' to facilitate well designed and proportioned four-story buildings on Fair Oaks Avenue.					Removed.
Accessible	A4.1a	Upgrade and enhance existing walking and bicycling facilities to support safety, comfort and convenience, especially in Pedestrian Priority Areas and along Bicycle Priority Corridors.					New.
Accessible	A4.1b	Enhance active transportation connections to and from the Metro Gold Line station.					New.
Accessible	A4.1c	Ensure that walking facilities – including sidewalks, curb ramps, crossings, and trails – are accessible for people with physical impairments.					New.
Accessible	A4.1d	Develop a signage master plan consistent with state regulations that specifies guidelines and requirements for the design of high-quality, user-friendly and attractive human-scaled signage directing people driving, walking, and bicycling to destinations and guiding them through the bicycle/pedestrian network.					New.
Accessible	A4.1e	Encourage and/or require the provision of secure bicycle parking facilities at employment centers, commercial centers, recreational amenities, and civic amenities.					New.
Accessible	A4.2a	Support bicycle and pedestrian safety education classes and programs in order to improve safety for all road users.					New.
Accessible	A4.2b	Support programs that encourage South Pasadena residents, workers, and visitors to choose walking, bicycling, and other active modes of travel.					New.

Accessible	A4.3	Work with the South Pasadena Police Department to evaluate and enhance staff training on traffic laws and enforcement methods related to people walking and bicycling.						New.
Accessible	A4.4a	Provide routine inspection and maintenance of pedestrian and bicycle facilities, including pavement repairs, restriping, maintenance of traffic control devices, landscape maintenance, and sweeping bike lanes and paths.						New.
Accessible	A4.4b	Minimize disruption to people walking and when repairing and constructing transportation facilities, providing alternate routes when necessary.						New.
Accessible	A4.4c	Evaluate the progress and effectiveness of the Active Transportation policies and actions to achieve project and program goals.						New.
Accessible	A4.4d	Regularly seek funding for the design and development of active transportation projects, and ensure awareness of current regional, state, and federal funding programs.						New.
Accessible	A4.4e	Coordinate with federal, state, regional, county and local agencies to fund and implement bicycle and pedestrian projects in cooperation with other nearby jurisdictions.						New.
Accessible	A4.5a	Conduct a study of potential speed management improvements to Fremont Avenue, with the objectives of a) establishing the need for safety improvements, and b) identifying improvements that would enhance safety while maintaining traffic throughput.	Short-term	PW	\$\$\$	Caltrans, GF, Grants		
Accessible	A4.5b	Evaluate the adequacy and appropriateness of existing designated truck routes and modify where appropriate based on its findings (such as Fremont Ave south of Huntington), and modify where appropriate.	Short-term	PW	\$	GF		
Accessible	A4.5c	Proceed with modifications to the "bulb-out" curb extensions on Fair Oaks. If some bulb-outs are removed as part of this process, implement alternative measures to protect pedestrians in the corridor including leading pedestrian intervals and enhanced crosswalks.	Short-term	PW	\$\$\$	CDBG, EIFD, ATP, Caltrans, AQMD, CIP, GF, Grants, DIF, DA		
Accessible	A4.5d	Identify and improve the safety and efficiency of crosswalks throughout the City, consistent with the requirements of State legislation including the Americans with Disabilities Act (such as Monterey Road and Pasadena Avenue).	Mid-term	PW	\$\$\$\$	CDBG, EIFD, ATP, Caltrans, AQMD, Measure M & R, CIP, GF, Grants		

Accessible	A4.5e	Adopt, fund, and implement a Neighborhood Traffic Management Program identify physical and operational changes to reduce traffic impacts throughout the City.	Short-term	PW	\$\$	Caltrans, AQMD, GF, Grants	
Accessible	A4.6a	Design roadways to safely accommodate all users, balancing the needs of people walking, bicycling, riding transit, and driving personal and commercial vehicles.					New.
Accessible	A4.6b	Utilize roadway design/engineering best practices to ensure safe and effective pedestrian and bicycle infrastructure.					New.
Accessible	A4.6c	Utilize best practices for the design of bicycle parking facilities in the public realm and at locations such as employment centers and schools.					New.
Accessible	A4.7a	Proceed with implementation of Bicycle Master Plan projects.	Short-term	PW	\$\$\$	EIFD, ATP, Caltrans, AQMD, Measure M, CIP, Prop. C, Grants	
Accessible	A4.7b	Update the Bicycle Master Plan to identify the appropriate locations and improvements for a citywide network of bicycle paths and facilities.	Short-term	PW	\$\$	EIFD, ATP, Caltrans, Measure M, CIP, GF, Prop. C, Grants	New.
Accessible	A4.8a	Maintain the roadway network according to the street classifications depicted on Figure 2.4.4 Existing Roadway Designations.					Removed specific language to provide greater flexibility.
Accessible	A4.8b	Plan the roadway system to accommodate projected traffic at a level of LOS E or better on arterials and LOS of D or better on other roads.					Removed specific language to provide greater flexibility.
Accessible	A4.8c	Require that development projects achieve no net increase in Vehicle Miles Traveled (VMT) above current levels for comparable uses in the City of South Pasadena					Provided clarifying language.
Accessible	A4.9a	Study the feasibility for reconfiguring the SR 110-Fair Oaks interchange to improve freeway access and egress and traffic flows.	Short-term	PW	\$\$\$\$	EIFD, Measure M & R, CIP, GF, Prop. C, Grants	New.
Accessible	A4.9b	Identify traffic signal improvements where appropriate to optimize traffic flow at safe speeds by implementing adaptive traffic control system technology and synchronization.	Short-term	PW	\$\$\$	EIFD, Caltrans, Measure M & R, CIP, Prop. A & C, Grants	New.
Accessible	A4.9c	Encourage Metro and the California Public Utilities Commission to reduce signal delay at the Gold Line crossing of Mission and Meridian while maintaining safety.	Long-term	PW	\$\$	EIFD, ATP, Caltrans, Measure M & R, CIP, GF, Prop. A & C, Grants	Provided clarifying language.

Accessible	A4.10	<p>Improve transit service within South Pasadena using at least one of four options:</p> <ol style="list-style-type: none"> <li>1. Expand the City's existing dial-a-ride program to serve all residents (and not just older residents);</li> <li>2. Implement a circulator shuttle, funded through a public-private partnership, providing connections every 30 minutes or more often during the day to the Gold Line station and other major destinations (one possible routing is shown in Figure 2.4.2; alternately, buses might operate on Fremont to directly serve schools);</li> <li>3. Partner with Pasadena to expand Pasadena Transit service to South Pasadena;</li> <li>4. Initiate a partnership with Metro to pilot "microtransit" on-demand service using smartphone apps.</li> </ol>	Mid-term	PW, CSD	\$\$\$\$	Caltrans, AQMD, Measure M & R, GF, Prop. A & C, Grants	
Accessible	A4.11a	Study and develop a plan for sidewalk, signalization, crosswalk, bike ways, and other improvements on streets connecting the Gold Line station with the downtown and surrounding neighborhoods (for example Mission Street at Prospect Avenue, El Centro Street between Mound and Edison Avenues, and Orange Grove Avenue at El Centro Street).	Short-term	PW	\$\$\$	CDBG, EIFD, ATP, Caltrans, AQMD, Measure M & R, CIP, GF, Prop. C, Grants, DIF, DA	Provided clarifying language.
Accessible	A4.11b	Encourage Metro to explore options for grade-separation of existing Gold Line at-grade crossings including Monterey Road/Pasadena Avenue.	Long-term	PW	\$\$\$\$	Metro, Measure M & R, Prop. C, Grants	Provided clarifying language.
Accessible	A4.12	In the near term, work with Metro and private partners (carshare companies) to identify "mobility hub" improvements that could be implemented at or near the station, such as additional, secure parking (lockers) for bicycles, a future bikeshare station and carshare vehicles stationed in the Mission Meridian Village Parking Garage.	Short-term	PW, CMO	\$\$	Metro, ATP, AQMD, Measure M & R, CIP, PBID, Prop. A & C, Grants	Provided clarifying language.
Accessible	A4.13a	Amend the Preferential Parking Permit program to a) charge an annual fee per vehicle sufficient to cover administrative costs, consistent with State law, and b) cap the number of permits that may be issued to a household at two.					
Accessible	A4.13b	Require a parking impacts study prior to establishment of a new Preferential Parking Permit district. Where new districts are under consideration, seek to partner with institutions generating spillover impacts to identify Transportation Demand Management and other solutions that may eliminate the need for permit restrictions.					

Accessible	A4.14a	Monitor demand for pick-up\drop-off access to curbs and identify additional passenger loading zones as needed.	Mid-term	PW	\$	AQMD, Prop. A & C, Grants	Moved from Resilient Chapter.
Accessible	A4.14b	Where demonstrated parking shortages exist, seek to provide availability rather than simply increasing supply. Strategies for doing so may include transportation demand management (TDM) and parking demand management (PDM) measures to reduce demand for parking.	Short-term	CMO, Planning, PW	\$	AQMD, SCAG, PBID, Prop. A & C, Grants	Moved from Resilient Chapter.
Accessible	A4.14c	If public parking supply must be increased, prioritize potential for future conversion to other uses.					Moved from Resilient Chapter.
Accessible	A4.14d	Evaluate and plan for the implications of the use of shared vehicles, autonomous vehicles, or other mobility technologies as they evolve on the street network, traffic operations and management, parking, curbside drop-off, and adjoining land uses.	Mid-term	CMO, Planning	\$	EIFD, CSGC, AQMD, CIP, PBID, Grants	New.
Accessible	4.X	Provide crosswalks at the intersection of Monterey and Pasadena, and reconfigure the intersection to require slower right turns from southbound Pasadena onto westbound Monterey.					Removed specific language to provide greater flexibility.
Accessible	4.X	Over the longer-term, partner with Metro to study grade-separation of the intersection of Monterey and Pasadena, with Gold Line tracks above or below the street and the intersection reconfigured into a standard "T" or right-angle configuration.					Removed specific language to provide greater flexibility.
Accessible	4.X	Reconfigure Mission between Fair Oaks and Diamond Avenue (westbound) and Meridian (eastbound) to replace the existing second east- and westbound generalpurpose traffic lanes with buffered bicycle lanes. Two general-purpose lanes should be retained on the approaches to the Gold Line crossing at Meridian, in order to maintain existing queuing capacity.					Removed specific language to provide greater flexibility.
Accessible	4.X	Consider extension of this configuration west to Pasadena Avenue, with provisions for an eastbound right-turn lane at Grand Avenue (Trader Joe's).					Removed specific language to provide greater flexibility.
Accessible	4.X	Provide Class II bicycle lanes on Fair Oaks by narrowing existing vehicular lanes.					Removed specific language to provide greater flexibility.

Accessible	4.X	Over the longer term, provide parking-/curb-protected bike lanes on Fair Oaks between Monterey and Grevelia by removing existing raised medians, two-way left-turn lanes and parking as needed (left-turn lanes should be retained at intersections). The “buffer” between the bike lane and parking may initially be configured using striping and planters. Over time, this should be converted to a raised median. Protected intersections should be provided as part of this project.					Removed specific language to provide greater flexibility.
Accessible	4.X	Provide Class II bicycle lanes on Huntington by narrowing existing vehicular lanes, and east of Fair Oaks, convert the third general-purpose lane in each direction to a “business, access and transit” lane restricted to buses and vehicles turning right or entering or exiting curbside parking spaces.					Removed specific language to provide greater flexibility.
Accessible		Adopt performance metrics that are reflective of City policy objectives, including policies in areas other than mobility.					Removed - VMT threshold was added as an action (4.8c)
Accessible	4.X	Add a sidewalk on the north side of El Centro between Mound and Edison Avenues.					Removed specific language to provide greater flexibility.
Accessible	4.X	Reconfigure the intersection of Orange Grove and El Centro to require slower right turns by vehicles from southbound Orange Grove onto westbound El Centro.					Removed specific language to provide greater flexibility.
Accessible	4.X	Expand the existing Mission-Meridian Preferential Parking Permit District to cover all blockfaces west of Fair Oaks, south of SR-110, east of Orange Grove (including Orange Grove itself) and north of Monterey Road (including Monterey itself).					Removed.
Accessible	4.X	Amend the City’s existing Trip Reduction and Travel Demands ordinance (Chapter 19, Article VII of the Municipal Code) to a) include an expanded list or “menu” of transportation demand management (TDM) measures that developers may select from with staff approval (developments would be required to implement a minimum number of strategies depending on size); b) apply requirements to large residential developments, and c) reduce the amount of parking required in large developments in exchange for implementation of trip reduction measures beyond the minimum requirement.					Removed.
Healthy	A5.1a	Provide a mix of land uses within new infill projects in the downtown area and neighborhood centers.	On-going	Planning	\$	CSGC, AQMD, SCAG, GF, PBID, Grants, DA	
Healthy	A5.1b	Activate the ground floor with retail and service uses with attractive and engaging store frontages.	On-going	Planning	\$	CSGC, AQMD, SCAG, GF, PBID, Grants, DA	

Healthy	A5.2a	Create safe and well-connected street networks for walking and biking to improve access to destinations, school zones, and other community services.	On-going	PW, CSD, SPUSD	\$	EIFD, ATP, CSGC, AQMD, Measure M & R, CIP, PBID, Prop. C, Grants, DIF	Moved from Resilient Chapter.
Healthy	A5.2b	Provide infrastructure to support biking.	On-going	PW	\$\$	ATP, Caltrans, SCAG, CIP, PBID, Prop. C, Grants	
Healthy	A5.2c	Teach children safe walking and biking behaviors. Implement walk to school days, walking school buses, and similar other events.	Immediate	PD, SPUSD	\$	SPUSD, SPCPTA, SPEF, Grants	
Healthy	A5.2d	Expand multi-modal mobility choices residents need to remain independent as they age.	Long-term	CSD, CMO	\$\$\$	ATP, SCAG, Measure M & R, Prop. A & C, Grants	
Healthy	A5.2e	Engage the Police Department to partner with community groups to reduce the frequency of crime and traffic safety problems.	On-going	PD	\$	Caltrans, AQMD, SCAG, Measure M, GF, PBID, Prop. C, SLLF, Grants	
Healthy	A5.3	Engage residents in community conversations and volunteer opportunities so they can find fulfillment in ways that benefit themselves and the community.	On-going	CSD, Library	\$	GF, FSPPL, Grants	
Healthy	A5.4a	Prioritize new parks in areas underserved by parks and open space.	Mid-term	CSD	\$	Prop. 68, Measure A, CIP, GF, PDF, Grants, DIF, DA	
Healthy	A5.4b	Remove barriers and enhance access to existing parks.	Mid-term	CSD	\$\$\$	Prop. 68, Measure A, CIP, GF, Grants, DIF, DA	
Healthy	A5.4c	Amend development regulations to incentivize new development to provide a range of public and private open spaces.	Short-term	Planning	\$\$\$	CSGC, SCAG, GF, Grants	
Healthy	A5.5	Encourage correct orientation of buildings with appropriate placement of windows that bring natural light into buildings.	Short-term	Planning	\$	CSGC, Grants	Provided clarifying language.
Healthy	A5.6a	Manage relationship between homes and major noise sources through zoning and environmental review and design measures.	On-going	Planning	\$	CSGC, GF	
Healthy	A5.6b	Provide educational materials and programs that inform the public about noise and pollution risks of gas powered outdoor maintenance and encourage use of alternative environmentally sensitive solutions.	Immediate	Planning, CSD, PW	\$	CSGC, AQMD, SCAG, GF, Grants	Provided clarifying language.
Healthy	A5.7a	Use the Land Use Compatibility Noise compatibility matrix (Table 2.5.4), the Future Noise Contour Map (Figure 2.5.6) and the South Pasadena Municipal Code to evaluate land use decisions to mitigate unnecessary noise impacts or discourage further unmitigated noise inducing developments.	On-going	Planning	\$	GF	

Healthy	A5.7b	Require development projects to implement mitigation measures, where necessary, to reduce exterior and interior noise levels to meet adopted standards and criteria.	Short-term	Planning	\$	Developer	
Healthy	A5.7c	For new residential developments within 50 feet of the Metro Gold Line, require a vibration study to identify all reasonable and feasible noise mitigation measures.	Short-term	Building, Planning	\$	Developer	
Healthy	A5.7d	Require mixed-use structures to minimize the transfer of noise from commercial uses to residential uses.	Short-term	Planning	\$	Developer	
Healthy	A5.7e	Discourage through traffic in neighborhoods through traffic calming measures and modifications to street design.	Mid-term	PW	\$\$\$\$	CDBG, EIFD, Caltrans, AQMD, Measure R, CIP, GF, Prop. C, Grants, DIF	Provided clarifying language.
Healthy	A5.7f	Minimize stationary noise impacts on sensitive receptors, and require control of noise from construction activities, private developments/ residences, landscaping activities, and special events.	Mid-term	Planning	\$	CSGC, GF, Grants	
Healthy	A5.8a	Collaborate with local advocates to identify sites with urban agriculture potential.	On-going	CMO, Planning	\$	GF, Grants	
Healthy	A5.8b	Support local agriculture on vacant land identified for urban agriculture development.	On-going	CMO, CSD, Planning	\$	CSGC, AQMD, SCAG, GF, Grants	
Healthy	A5.9a	Continue to support farmers' market, fresh food stands, community gardens, community kitchens, and other collaborative initiatives to provide healthy foods, promote food security, and build community.	On-going	CMO, CSD, CoC	\$	GF, Grants	
Healthy	A5.9b	Encourage restaurants to serve locally sourced foods. Support businesses that offer healthy foods.	On-going	CMO	\$	GF, Grants	
Healthy	A5.9c	Minimize food waste by encouraging redistribution of food that would otherwise be wasted.	On-going	CMO	\$	Grants	Moved from Resilient Chapter.
Healthy	A5.10a	Prepare and distribute information about healthy eating habits.	On-going	CMO	\$	GF, Grants	
Healthy	A5.10b	Encourage restaurants to provide nutritional information for menu items.	On-going	CMO	\$	GF, Grants	
Safe	A6.1	Maintain an average police response time of less than 3 minutes to emergency calls for service.	On-going	PD	\$\$	GF, Grants	
Safe	A6.2a	Continue to support crime prevention and neighborhood watch programs throughout the city.	On-going	PD	\$	GF, Grants	
Safe	A6.2b	Emphasize and prioritize crime prevention strategies such as pedestrian-scale lighting in targeted areas.	Short-term	PD	\$	CIP, GF, PBID, SLLF, Grants	
Safe	A6.2c	Reduce opportunities for criminal activity through physical design standards, recreation opportunities, educational programs, and counseling services.	On-going	PD	\$	CDBG, CSGC, Prop. 68, Measure A, GF, SPUSD, SPCPTA, SPEF, Grants	
Safe	A6.2d	Incorporate natural surveillance principles and best practices into development codes and review processes.	On-going	PD	\$	GF	

Safe	A6.3a	Maintain an average fire department response time of 5 minutes or less to emergency calls for service.	On-going	FD	\$\$	GF, Grants	Provided clarifying language.
Safe	A6.3b	Continue to secure adequate equipment and attract and retain personnel while collaborating with neighboring jurisdiction and partner agencies to adequately respond to emergencies and incidents in all parts of the City.	On-going	FD	\$\$\$	CIP, GF, Grants, DIF, DA	
Safe	A6.4	Regularly review and update the City's safety plans every five years.	Mid-term	FD, PD, PW, Planning	\$	GF, Grants	
Safe	A6.5a	Require all development in a geologic special studies zone to be setback 50 feet from each side of a mapped active fault trace.	On-going	Building	\$	GF	
Safe	A6.5b	Require structural reinforcement of all inventoried unreinforced masonry structures.	Short-term	Building, FD	\$\$	Building owner, Grants	
Safe	A6.5c	Contract with a consultant to complete an inventory of soft story buildings in preparation for consideration of future regulations.					New.
Safe	A6.6a	Require fire-resistant building materials for all structures in hillside areas and encourage use of fire resistant landscaping, such as ice plant.	On-going	Building, FD	\$	Property owner/Developer	
Safe	A6.6b	Require house sprinklers, where determined necessary by the Fire Department.	On-going	Building, FD	\$	Developer	
Safe	A6.6c	Require adequate fire flow and emergency access as a condition of approval for discretionary entitlements within Hillside areas.	On-going	FD	\$	Developer	
Safe	A6.7a	Require a full site-specific geologic study of any hillside site within the purview of the hillside ordinance. The study shall adequately address site-specific questions such as slope stability, erosion, subsidence, groundwater effects and earthquakes.	On-going	FD, PW	\$	Developer	
Safe	A6.7b	Maintain regulations controlling grading and geologic study prior to construction.	On-going	FD, PW	\$	GF	
Safe	A6.7c	Grading of a slope that exceeds 30% is not allowed without sufficient engineering studies to demonstrate that such grading does not negatively impact the property, adjacent properties, or public safety.					New.
Safe	A6.8	Continue to participate in automatic and mutual aid agreements with law enforcement, fire protections, health, and other agencies in preparedness for, responses to, and resilience from natural hazards and criminal activity.					New.
Safe	A6.9a	Develop a rapid response team to respond in areas where regular emergency response vehicles can't access. This team will need specialized vehicles equipped to maneuver these parts of the city, while also containing the basic necessary equipment to provide emergency response.	Short-term	FD, PD	\$\$\$	CIP, Grants	Moved from Resilient Chapter.

Safe	A6.9b	Periodically review and update the post-disaster recovery plan.	On-going	FD, PD	\$	GF, Grants	Moved from Resilient Chapter.
Active	A7.1a	Purchase vacant Caltrans properties.	Short-term	CMO, PW, CSD	\$\$	GF	
Active	A7.1b	Procure a linear park easement from Edison.	Mid-term	PW, CSD	\$	Prop. 68, Measure A, Grants	
Active	A7.1c	The individual islands at the intersection of Huntington Drive and Fair Oaks Avenue can be consolidated into a park without impacting orderly flow of traffic.	Short-term	CSD, Planning	\$	Prop. 68, Measure A, CIP, Grants, DIF	
Active	A7.1d	Collaborate with the school district to facilitate access and community use of school grounds when school is closed.	Short-term	CSD, SPUSD	\$	SPUSD, SPCPTA, SPEF, Grants, GF	
Active	A7.1e	Consider the feasibility of capping the 101 Freeway with a linear park system.	Long-term	CMO, Planning, CSD	\$\$\$\$	SCAG, Grants	
Active	A7.1f	Amend development code to require new development to provide its fair share of public and private open spaces.	Short-term	Planning	\$	SCAG, GF, Grants	
Active	A7.2	Expand the overall parks and recreation system through repurposing public land like excess streetspace, partnering with other organizations like SPUSD, churches, YMCA, and similar institutional uses for access and joint use of open space and facilities, and use other creative means to help address service gaps in available open spaces.	Mid-term	PW, CSD, Planning, SPUSD, YMCA	\$\$\$	Prop. 68, Measure A, CIP, GF, PDF, Grants, DIF	
Active	A7.3a	Prepare a citywide Green Infrastructure Framework.	Mid-term	PW, CSD, Planning	\$\$	CSGC, AQMD, SCAG, GF, Grants	
Active	A7.3b	Encourage simple, small, and low-cost demonstration green infrastructure projects both in the public and private realm.	Immediate	Planning, PW	\$\$	EIFD, Prop. 68, AQMD, SCAG, Measure A, M, & R, CIP, GF, PBID, PDF, Prop. C, SLLF, Grants, DIF, DA	
Active	A7.3c	Expand the function of parks and open spaces beyond recreation, to store and clean water, filter air, help improve public health, and provide habitat and connectivity to increase biodiversity, in essence to become green infrastructure.	Long-term	CSD, PW, Planning	\$\$\$\$	EIFD, CSGC, Prop. 68, AQMD, SCAG, Measure A, CIP, GF, PDF, Grants, DIF	Moved from Resilient Chapter.
Active	A7.4a	Consider acquiring individual lots and areas in portions of the City that are underserved with park land to develop mini parks for the residents' use.	Short-term	CMO, PW, CSD	\$\$	Prop. 68, Measure A, CIP, GF, PDF, Grants, DIF	
Active	A7.4b	Reclaim residual spaces where mini-parks could be provided. These spaces could include roadway medians, spaces under bridges, traffic islands, roadway edges, freeway caps, and parking lots.	Mid-term	PW, CSD	\$\$\$	Prop. 68, Measure A, CIP, GF, PDF, Grants, DIF	

Active	A7.5a	Develop design guidelines for parklets to ensure that they are integrated with and complement adjoining uses, are safe for users, and contribute to an active pedestrian-environment.	Short-term	PW, Planning	\$	GF, PBID, Grants	Provided clarifying language.
Active	A7.5b	Streamline the permitting process and permitting requirements for parklets.					Provided clarifying language.
Active	A7.5c	Support implementation of parklet demonstration projects in the Downtown area. Identify locations for parklets in the Downtown area, where automobile traffic is low-speed, and there are surrounding establishments that can provide a level of surveillance.	Short-term	CMO, PW, CSD, Planning	\$	EIFD, Prop. 68, Measure A, CIP, GF, PBID, PDF, Grants	Provided clarifying language.
Active	A7.6a	Increase visibility and access to Orange Grove Park by removing fence barrier.	Short-term	CSD	\$\$	Prop. 68, Measure A, CIP, GF, Grants	
Active	A7.6b	Improve sidewalk conditions leading to parks. Install a new sidewalk on Stoney Drive, the main access that leads down to the lower Arroyo.	Mid-term	PW, CSD	\$\$\$	EIFD, ATP, Prop. 68, Measure A & M, CIP, Prop. C, Grants	Provided clarifying language.
Active	A7.6c	Provide bike lanes, and biking facilities such as racks and lockers.					
Active	A7.7a	Use the City App for smart phones to promote special events and allow public to report any graffiti, or street, sidewalk, light, tree problem, or issues at parks.	Short-term	CMO, CSD	\$	GF	
Active	A7.7b	Create a parks map with safe walking path to parks, with mileage information.	Short-term	CSD	\$	GF, Grants	
Active	A7.8a	Encourage public art installations in parks and streets.	On-going	CMO, PW, CSD	\$	CAC, PBID, AIPPF, GF Grants	
Active	A7.8b	Collaborate with South Pasadena Art Council (SPARC) to create programs for all ages to promote creative expressions.	On-going	SPARC, Library, CSD	\$	NEA, CAC, GF, AIPPF, FSPPL, Grants	
Active	A7.8c	Continue to work with teens to develop programs and activities, as well as positive and safe places to socialize with friends. Support and expand teen concerts.	On-going	CSD, Library	\$	GF, FSPPL, Grants	
Active	A7.9a	Evaluate opportunities to develop a Community Center to provide a location to offer more classes, programs, rental space, and banquets, to increase revenues.	Mid-term	CSD	\$\$\$\$	EIFD, Prop. 68, Measure A, CIP, GF, PDF, Grants,	Provided clarifying language.
Active	A7.9b	Identify operational and maintenance costs for the Community Center facility to adequately plan for future budget considerations.	Mid-term	CSD	\$\$	Prop. 68, Measure A, GF, Grants	
Active	A7.9c	Reevaluate user fees for services to ensure it covers staffing, maintenance, and upkeep.	Short-term	Finance, PW, CSD	\$\$	GF	
Active	A7.9d	Assure that the City's Park Impact Fee Ordinance is kept current and reflects the appropriate impact fee for residential development.	Short-term	Finance, CSD	\$\$\$	GF	

Active	A7.9e	Consider expanding volunteer opportunities such as Adopt-a-Park, Teen Internships, Neighborhood Cleanups, Habitat Restoration, Youth Sports Coaches and Officials, etc. to enhance volunteer efforts in the City.	Mid-term	PW, CSD	\$	GF, PBID, Grants	
Active	A7.9f	Consider the long-term impact of material selection, including source and production methods, whether a material is recycled or recyclable, how the material can be maintained, and how long it will last.	Long-term	CSD	\$	EIFD, CSGC, Measure M & R, CIP, GF, Prop. C, Grants	Moved from Resilient Chapter.
Active	A7.10	Work with maintenance staff to learn from past problems and increase serviceability.	On-going	CSD, PW	\$	GF	Moved from Resilient Chapter.
Active	A7.11a	Explore establishing a Community Foundation or “Friends of South Pasadena Parks” organization for the purpose of soliciting park land donations; applying for private grants the City cannot apply for on its own; and for fundraising to acquire park land and open space.	Mid-term	CSD	\$	Prop. 68, Measure A, GF, Grants,	
Active	A7.11b	Explore naming rights, sponsorships and asset management opportunities to create ongoing revenue to repay bonds used to build new recreation facilities or for maintenance and operations of existing facilities.	Short-term	CSD	\$	GF	
Active	A7.12	Community Services and Public Works should explore potential regional partnerships to link existing open spaces into a larger regional network of open spaces.	Mid-term	PW, CSD, Planning	\$	EIFD, Prop. 68, Measure A, CIP, GF, PDF, Grants, DIF	
Creative	A8.1a	Communicate with a unified voice to decision makers about impact of creative businesses on the economy.	On-going	CoC, SPARC, CMO	\$	GF, PBID, Grants	
Creative	A8.1b	Brand and market South Pasadena’s Creative Sector.	Short-term	CMO, CoC, SPARC	\$\$	NEA, CAC, GF, PBID, AIPPF, Grants	
Creative	A8.1c	Ensure that there is a voice for arts and culture in tourism campaigns.	Short-term	CMO, CoC, SPARC	\$	NEA, CAC, GF, AIPPF, Grants	
Creative	A8.2a	Work to ensure South Pasadena’s creative sector has adequate and inviting spaces to create, sell their products, and network.	On-going	Planning, CoC	\$\$\$	NEA, NTPG, NT, HTC, CAC, PBID, AIPPF, Grants, DA	
Creative	A8.2b	Develop and market spaces for artists including studios, affordable housing, and live/work studios.	Short-term	Planning	\$\$\$\$	NTPG, NT, HTC, CAC, PBID, PDF, AIPPF, Grants, DA	
Creative	A8.2c	Create central gathering spaces for mingling and events such as an Arts Center that offers a physical and virtual space for South Pasadena’s creative sector to connect, create, and promote their art.	Long-term	CSD, Library, SPARC, CofC, Planning,	\$\$\$\$	CAC, CIP, GF, AIPPF, FSPPL, Grants	
Creative	A8.2d	Establish an arts incubator/accelerator spaces to provide office space, management assistance, technology, and access to funding opportunities.	Mid-term	SPARC, CoC	\$\$\$	NEA, NTPG, NT, HTC, CAC, PBID, AIPPF, Grants	
Creative	A8.3a	Facilitate artists’ temporary and opportunistic use of such spaces and venues as vacant walls, storefronts, empty buildings, open spaces, etc.	Short-term	Planning, CofC, CMO	\$	DA, CAC, PBID, AIPPF, FSPPL, SPCPTA, SPEF, Grants	

Creative	A8.3b	Provide building owners with tax incentives, grants, loans, and streamlined permitting process to renovate buildings that can be used as live/work spaces by artists.	Mid-term	Planning, Finance	\$\$\$	NTPG, NT, HTC, CAC, GF, Mills Act, AIPPF, Grants, DA	
Creative	A8.3c	Explore collaboration with SPUSD to utilize their facilities for community arts events and programs (e.g. auditoriums, Middle School's new black box theatre, art studios/classrooms, etc.).	Short-term	CSD	\$	NEA, CAC, AIPPF, SPCPTA, SPEF, Grants	
Creative	A8.4a	Businesses, non-profits and government work together to develop an outreach and marketing strategy that utilizes and leverages social media and the internet to target specific groups and nearby communities (Highland Park, Eagle Rock).	Short-term	CMO, CoC, SPARC	\$\$	NEA, CAC, GF, AIPPF, Grants	Provided clarifying language.
Creative	A8.4b	Coordinate marketing so visitors and locals can readily find information about arts, heritage and cultural attractions/events. Create a master calendar of arts events.	Short-term	CMO, CoC, SPARC	\$	NEA, NTPG, CAC, AIPPF, Grants	
Creative	A8.4c	Develop wayfinding/informational signage at Metro station and throughout the city that identifies and educates about cultural resources (architecture, public art, creative venues, etc.). Utilize existing surfaces for wayfinding signage, such as utility boxes.	Short-term	PW, CSD	\$\$\$	NEA, NTPG, ATP, CAC, AQMD, SCAG, CIP, PBID, AIPPF, Grants	
Creative	A8.4d	Coordinate multi-modal access and parking for attractions/events. (Shuttles, bike rentals, Uber/Lyft, bus, taxi service, trolley, Metro).	Short-term	PW, CMO	\$	ATP, CALTRANS, AQMD, SCAG, Measure M & R, CIP, PBID, Prop. A & C, Grants	
Creative	A8.5a	Develop a South Pasadena cultural resources walking tour app for mobile devices.	Short-term	Planning, SPARC, SPPF, Library, CSD, CoC, CMO	\$	NTPG, GF, Grants	Removed specific language to provide greater flexibility.
Creative	A8.5b	Post events and attractions on local and regional travel websites, travel apps, and social media sites. Urge other publications to feature South Pasadena's events and attractions.	On-going	CMO, SPARC, Library, CoC, CSD	\$	GF, PBID, Grants	
Creative	A8.5c	With a city resolution officially designate the City as a Creative Community.	Short-term	CMO	\$	GF	
Creative	A8.5d	Explore possibility of Airbnb in South Pasadena, as a means of giving tourists a place to stay when they visit South Pasadena, and also to and encourage people working on short term contracts in the creative industries to stay here for longer periods.	Short-term	Planning, CMO	\$	GF	
Creative	A8.6a	Partner with Metro to advertise events and attractions to riders, and to sponsors community events (like 626 Golden Streets).	On-going	CMO, SPARC, Library, CoC, CSD, Metro	\$	GF, PBID, Grants	

Creative	A8.6b	Seek support for a marketing brochure that is printed regularly with information on things to see and do in South Pasadena. Distribute the brochure at hotels located at nearby Metro stations.	Short-term	CMO, SPARC, Library, CoC, CSD, Metro	\$\$	GF, PBID, Grants	
Creative	A8.7a	Establish a youth advisory council/group for the arts.	Long-term	CSD	\$	CAC, AIPPF, Grants	
Creative	A8.7b	Convene and engage educators around arts education and community arts issues.	On-going	SPARC	\$	SPCPTA, SPEF, Grants	
Creative	A8.7c	Arts organizations, businesses, schools, and government should collaborate to create opportunities for high school students to gain real art-world work experience.	On-going	CMO, SPARC, CoC	\$	CAC, AIPPF, SPCPTA, SPEF, Grants	
Creative	A8.8a	Plan programs and events to celebrate multi-culturalism and South Pasadena's growing racial and ethnic diversity.	On-going	CSD, Library, SPARC, CoC	\$	CAC, PBID, AIPPF, FSPPL, Grants	
Creative	A8.8b	Translate information about arts and culture into other languages for publications, websites, signage, etc.	Short-term	CMO	\$	NEA, CAC, GF, AIPPF, Grants	
Creative	A8.8c	Establish diversity in leadership positions in government, organizations, and businesses.	Long-term	CMO, CoC, SPARC	\$	GF, Grants	
Creative	A8.8d	Make creative opportunities (e.g. commissions for public art) known to diverse talents and the full spectrum of cultural/ethnic/socio-economic, etc. communities.	On-going	SPARC, CoC, CSD, Library	\$	GF, FSPPL, Grants	
Creative	A8.9a	Develop an inventory of public art resources in the City. This can include written and visual documentation of all permanent public art collections; including descriptions, photographs, and project details (i.e. location, installation date, donor, and artist).	Mid-term	SPARC, Library	\$	NEA, CAC, GF, AIPPF, FSPPL, Grants	Provided clarifying language, Public Art Program was created.
Creative	A8.9b	Develop a Public Art Master Plan to establish vision for the Public Art Program and the necessary policies and administrative procedures to					Provided clarifying language, Public Art Program was created.
Creative	A8.10a	Implement uniform plaques for permanent public art collections that inform viewers about the public art piece and utilize mobile technologies to engage viewers and connect them to new information.	Mid-term	Library, SPARC	\$	NEA, CAC, GF, AIPPF, FSPPL, Grants	Removed specific language to provide greater flexibility.
Creative	A8.10b	Create events such as docent-led, self-guided, and mobile app tours of public art to promote the City's creative identity.	Mid-term	Library, SPARC	\$\$	NEA, CAC, GF, AIPPF, FSPPL, Grants	Provided clarifying language.
Creative	A8.10c	Utilize digital media such as podcasts, educational videos, blocks, listserves, and e-newsletters to create public education materials.	On-going	Library, SPARC	\$	GF, FSPPL, Grants	
Creative	A8.12a	Complete evaluations of Modern properties on the study list from the Historic Resources Survey Report (2017). Such an effort should narrow the number of identified resources so that significant districts and properties emerge.	Immediate	Planning	\$	GF	

Creative	A8.12b	Conduct theme studies for particular significant historical cultural groups to identify any associated properties (e.g. Japanese Americans).	Mid-term	Planning	\$	NTPG, GF, Grants	
Creative	A8.12c	Where determined appropriate, consolidate small historic districts and “clusters” identified in early surveys to form larger historic districts that reflect neighborhood identity and cohesion.	Immediate	Planning	\$	GF	
Creative	A8.13a	Continue to add newly recognized properties to the Inventory of Cultural Resources.	On-going	Planning	\$	NTPG, GF, Grants	
Creative	A8.13b	Based on field verification and/or research for each property as needed, eliminate from the inventory any addresses that no longer contain a historic resource, following the recommendations of the 2017 Historic Resources Survey Report.	Immediate	Planning	\$	GF	
Creative	A8.14	Create treatment/design guidelines for Planning Districts, with thresholds for acceptable levels of alterations, and other guidance needed for their management.	Short-term	Planning	\$	NTPG, GF, Grants	
Creative	A8.15a	Update the Design Guidelines, which are the basis of design review for all properties in the City, whether historic or non-historic.	Mid-term	Planning	\$\$	GF, Grants,	
Creative	A8.15b	Prepare separate Design Guidelines or Standards for each identified type of historic district.	Long-term	Planning	\$\$	NTPG, GF, Grants	
Creative	A8.15c	Maintain City-owned historic buildings and structures at a level that sets a standard for other owners of historic properties in the City.	On-going	CSD, PW	\$\$\$	NTPG, CIP, GF, Grants	
Creative	A8.15d	Promote the ways in which historic buildings and their materials represent embodied energy and sustainability, and the longlasting nature of these resources when properly maintained.	On-going	Planning	\$	NTPG, GF, PBID, Grants,	
Creative	A8.16a	Assess the sustainability and long-term health of the City’s canopy of street trees and trees in parks.	Short-term	PW	\$\$	Prop. 68, SCAG, Measure A, GF, Grants	
Creative	A8.16b	Conduct a Cultural Landscape study of City parks and other significant landscapes and open spaces to identify their historic features and character.	Mid-term	PW, Planning	\$\$	NTPG, Prop. 68, Measure A, GF, Grants,	
Creative	A8.16c	Encourage incorporation of natural features, existing trees, and archaeological sites into new development projects with sensitivity to ensure their protection and public enjoyment.	On-going	Planning	\$	DA	
Creative	A8.17a	Develop and maintain design guidelines that sustain architectural continuity for infill development within existing historic districts through size, massing, scale, materials, and other relevant factors.	Mid-term	Planning	\$\$	NTPG, GF, Grants	
Creative	A8.17b	Address issues of continuity and compatibility of typology, massing, design, etc. in Specific Plans that include historic districts.	Immediate	Planning	\$\$	NTPG, CSGC, AQMD, SCAG, GF, PBID, Grants	

Creative	A8.18a	Maintain web pages with links to City resources and links to other State and National preservation web resources.	On-going	Planning	\$	GF	
Creative	A8.18b	Provide further information on City landmarks through the existing Google Map of Landmarks.	Short-term	Planning	\$	GF	
Creative	A8.18c	Create a Google Map of the properties on the Inventory of Historical Resources.	Short-term	Planning	\$	GF	
Creative	A8.19a	Promote local knowledge and tourism with a mobile application for walking tours, perhaps starting with the National Register-listed commercial district.	Short-term	Planning, CoC, SPPF	\$	NTPG, GF, PBID, Grants	
Creative	A8.19b	Create a curriculum available to local public and private elementary schools based on local architecture and history.	Short-term	Planning, SPPF, SPUSD	\$	NEA, NTPG, CAC, GF, SPCPTA, SPEF, Grants	
Creative	A8.20a	Coordinate arts and cultural leadership to implement the Cultural Strategic Plan.	Short-term	SPARC, Library, CSD, CoC	\$	NEA, CAC, AIPPF, Grants	
Creative	A8.20b	Convene a quarterly meeting of all arts and cultural providers to coordinate the individual efforts to maximize the benefits to the community.	Short-term	SPARC, Library, CSD, CoC	\$	NEA, CAC, AIPPF, Grants	
Creative	A8.20c	Consider how to more effectively partner to advocate for City funding for arts and culture; and collectively leverage City funding for private and public support including donors, sponsors and regional and national grants to support more creative endeavors by individuals and organizations.	Short-term	CMO, Library, SPARC	\$	NEA, CAC, GF, PBID, AIPPF, Grants	Consolidated previous policies/actions into one.
Creative	A8.20d	Explore community foundation fundraising model, which coordinates fundraising efforts for the arts in the community.	Mid-term	SPARC, Library, CSD, CoC	\$	NEA, CAC, Grants,	
Creative	A8.20e	Seek new grants based on demonstrated needs and priorities.	On-going	SPARC, Library, CSD, CoC	\$	NEA, CAC, GF, AIPPF, Grants	
Creative	A8.21a	Provide information, referrals and training to artists interested in one of its Advisory Board positions.	On-going	CMO, SPARC, Library	\$	NEA, CAC, GF, AIPPF, Grants	
Creative	A8.21b	Offer periodic workshops or orientations for artists to learn about civic planning opportunities, and assistance in defining specific roles.	Mid-term	CMO, SPARC, Library	\$	NEA, CAC, GF, AIPPF, Grants	
Creative	A8.22a	Integrate arts, culture, and creative activities within community development efforts.	On-going	CMO, Planning	\$	NTPG, CAC, CIP, GF, AIPPF, Grants, DIF, DA	Moved from Resilient Chapter.
Creative	A8.22b	Engage the creative power of the arts to convey and involve people in complex risk and resilience themes.	On-going	SPARC, CSD, Library	\$	NEA, CAC, GF, PBID, AIPPF, FSPPL, Grants	Moved from Resilient Chapter.
Creative	9.X	Ensure the SPUSD K-12 "Arts Pathway" curriculum track is engaged in community/public arts activities and initiatives.					Removed specific language to provide greater flexibility.
Creative	9.X	Evaluate requiring 2% of eligible capital project costs to be directed for public art.					Removed - Public Art Program was created.
Creative	9.X	Evaluate requiring 2% of all private development construction cost to be directed for public art.					Removed - Public Art Program was created.

Creative	9.X	Evaluate contracting the public art program and processes to SPARC.					Removed - Public Art Program was created.
Creative	9.X	Create an administrative body and process to review and approve public art projects, and develop maintenance standards.					Removed - Public Art Program was created.
Creative		Integrate public art into the development review and capital improvement program.					Removed - Public Art Program was created.
Creative	9.X	Embed artists in planning projects and initiatives in City agencies, such as Planning, the Library, Public Works, and the Community Services Departments.					Removed - Public Art Program was created.
Creative	9.X	Institute "2% for Public Arts" for new construction.					Removed - Public Art Program was created.